

## Editorial

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### Three Years, 36 Months

As 2017 ends, so it does my third year as BAR Editor-in-Chief. Three years of learning and collaborating with scholars from Brazil and other countries. For an outsider, it may seem to be an easy task to run an academic journal, but it is not, especially one that is not focused on a single subject. Fortunately, ANPAD offers all the support for operational functions of BAR, and the required resources to deliver a high-quality journal for our readers. Also, we have been lucky enough to have some financial support from CNPq agency, and the volunteer contribution of Associate and Action Editors, and reviewers. BAR's Editorial Assistant, Luciane Kiwara has been extremely important for the timely publication of our editions, among other things, and we count with the detailed English revision done by Bruno Mondragon and Eric Ford Travis, Ph.D., that have helped to keep the quality of published articles. It is important to stress that ANPAD's board of directors have always been very supportive and committed to its publication: BAR and RAC. Although challenging, it is a rewarding work to be BAR Editor-in-Chief.

I am happy and proud to be part of ANPAD's community, either as a participant in conferences, as a member of a scientific committee, and now as Editor-in-Chief of BAR. In early 90's when I was finishing my master in business administration, to have an article published in ENANPAD annals was a great achievement, and reason to celebrate with classmates. As an academic, I have been going to the ENANPAD meetings for the last 27 years or so, I have missed some of them, but I always try to go to the annual meetings. I truly believe that the respect and recognition I have from some peers in the Brazilian academy today, is due to my participation in these meetings. ANPAD had an import role, and still does, on the development of the administration science in Brazil.

In the last three years I can affirm that the quality of reviews has improved, but there is still a long path to follow before we can achieve the international quality of top management journals, published specially in the USA and Europe, and we are working for that to happen. It is common to hear colleagues that have submitted an article to a top ranked international journal to comment on the quality of the review they received, how it helped the article to advance, etc. Sometimes it requires almost a completely new version of the article, but authors are happy to figure it out that someone has given precious time

to read and contribute to the advancement of the knowledge, with an interesting and solid review. I argue that the doctoral training on reviewing articles is necessary in Brazil, and also the disseminating of the very true idea that to review a paper is a serious and relevant task in academic life, even though it is a volunteer one.

In 2017 BAR requested to be included in the Web of Science, and we are in hope that we have all the requirements to be on it, so that we will have impact factor published by JCR. BAR continues to be a member of COPE (Committee for Publication Ethics) as our commitment to the academic community that we do, and will always follow rigid ethical practices.

BAR will be adopting ORCID as an identifier of the authors in all new submissions to follow Scielo recommendations and during 2018, BAR will start collecting the ORCID ID of all authors. According to Scielo, ORCID will contribute to the improvement of the unique identification of the authors and, therefore, of the interoperation and bibliometric processes involving authors.

We finish this editorial informing that in 2018 BAR will be included at HAPI – Hispanic American Periodical Index, that provides complete bibliographic citations to the contents of scholarly journals published around the world on Latin America and the Caribbean since 1970. The database is a nonprofit project of the Latin American Institute, University of California in Los Angeles (UCLA). This reflects the effort of our editorial team to bring international awareness for BAR.

It seems like yesterday that I was invited by ANPAD board of director to be Editor-in-Chief of BAR, but it has been already 36 months, 3 years of hard and committed work.

#### **The current issue:**

The first article, **Analysts' Consensus and Target Price Accuracy: A Study in Latin America**, by Rafael Moreira Antônio, Luciana Cardoso Siqueira Ambrozini, Rafael Confetti Gatsios and Vinícius Medeiros Magnani, investigates whether the estimated standard deviations of price-target shares issued by capital market analysts are informative, and ascertains whether it is possible to identify smaller errors in analysts' forecasts from the verification of the consensus among them. The study was carried out in Latin American countries, and relied on a database of 23,367 estimates of target-price shares during the period from October 2010 to January 2017.

The second article, **Mind the Gap: Lessons from the UK to Brazil about the Roles of TTOs throughout Collaborative R&D Projects**, by Elisa Thomas, Luciana Marques Vieira and Alsones Balestrin, focuses on collaborative research and development (R&D) projects between universities and industry in order to understand the roles of TTOs throughout the whole duration of the project.

The third article, **Does Operational Risk Disclosure Quality Increase Operating Cash Flows?** by Haitham Nobanee and Nejla Ellili, searched to measure the degree of operational risk disclosure and examine its impact on operating cash flow of banks listed on the UAE Abu Dhabi Stock Exchange (ADX) and Dubai Financial Market (DFM) during the period 2003-2016. The authors conducted content analysis of the annual reports to measure the degree of operational risk disclosure.

The fourth article, **Drawing the Triangle: How Coaches Manage Ambiguities Inherited in Executive Coaching**, by Ana Pliopas, examines how coaches perceive triangular relationships and reflect on conflicts of interest and ethical issues. During semi-structured interviews, nine coaches drew their interpretations of how triangular relationships unfold in executive coaching processes. Coaches' explanations were categorized into three groups.

The fifth article, **Productivity Antecedents of Brazilian Courts of Justice: Evidence from *Justiça em Números***, by Alimir Costa Louro, Washington Romão Santos and Helio Zanquetto Filho, discusses the importance of performance measurement. Authors stress that few theoretical and empirical studies are found in Brazilian Judiciary Courts' literature. In order to empirically identify which variables (IT investments, own or outsourced human capital) are more relevant for improving

productivity, the current research proposes a model using secondary data extracted from the *Justiça em Números* (Justice in Numbers) report.

We expect you will enjoy reading the articles, as for us academics, most of our reads are in scientific journals. Looking to increase submissions from abroad in 2018, BAR family wishes you a Happy New Year!

### **Author Profile**

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